

CABINET

6.00 P.M.

11TH JULY 2023

PRESENT:- Councillors Phillip Black (Chair), Caroline Jackson, Joanne Ainscough, Gina Dowding, Tim Hamilton-Cox, Peter Jackson, Jean Parr, Catherine Potter, Nick Wilkinson and Jason Wood

Officers in attendance:-

Suzanne Lodge	Senior Chief Officer
Luke Gorst	Chief Officer - Governance and Monitoring Officer
Paul Thompson	Chief Officer - Resources and Section 151 Officer
Jonathan Noad	Chief Officer - Sustainable Growth
Liz Bateson	Principal Democratic Support Officer

8 MINUTES

The minutes of the meeting held on Tuesday 6 June 2023 were approved as a correct record.

9 ITEMS OF URGENT BUSINESS AUTHORISED BY THE LEADER

The Chair advised that there were no items of urgent business.

10 DECLARATIONS OF INTEREST

No declarations were made at this point.

11 PUBLIC SPEAKING

Members were advised that there had been no requests to speak at the meeting in accordance with Cabinet's agreed procedure.

12 LANCASTER CANAL QUARTER MASTERPLAN

(Cabinet Member with Special Responsibility Councillor Wilkinson)

Cabinet received a report from the Chief Officer Sustainable Growth to approve the submission of the Lancaster Canal Quarter Masterplan to Full Council for its consideration, approval, and adoption into the council's Policy Framework. The final Masterplan version has been compiled in consideration of the wide stakeholder input and public views received on the consultation Masterplan draft issued last year. The report also summarised next steps in progressing the development phases and proposals, including delivery of the early phase housing proposals.

The options, options analysis, including risk assessment and officer preferred option, were set out in the report as follows:

	Option 1: The final version of the Canal Quarter Masterplan is approved to be forwarded to Full Council for adoption into	Option 2: The final version of the Canal Quarter Masterplan is not forwarded to Full Council.
--	---	---

	the council's Policy Framework	
Advantages	Enables the council to progress regeneration proposals to an agreed masterplan and delivery strategy.	No advantages identified unless Members require substantive amendments to the document or seek further consultation on the final document.
Disadvantages	A delay in the adoption of the Masterplan as corporate policy will impact on negotiations with key funding partners and potential investors and deliver further uncertainty around the council's intentions for the area.	While having some flexibility the masterplan clearly defines the council's overarching spatial approach and delivery strategy for the future development of the area, particularly in regard to its own land and property assets. Ongoing discussions with funders and third parties takes place outside of an agreed masterplan and delivery strategy.
Risks/ Mitigation	Risks are mainly around reputational risk to the council of approving an approach which does not meet the objectives and/or does not find favour with the wider community. However, the document is based upon and meets the requirements of the Canal Quarter SPD (itself the subject of extensive public and stakeholder participation). It is considered that the masterplan reflects the broad balance of stakeholder and community aspirations (as expressed through consultation) and the council's overarching and current corporate policy position as expressed by the newly elected council administration.	Delivery and negotiations with funders proceeds outside of an agreed spatial planning framework.

The officer preferred option is Option 1.

Securing delivery would be an ongoing and iterative process which was dependent on the current centralised funding landscape and mainly driven by the opportunities arising under central government mandates – particularly around the “Levelling Up” agenda. However, in adopting a defined masterplan, the council was in a better position to engage with major funding partners and progress sites as funding opportunities presented themselves.

The Canal Quarter could be broken down into 5 main phases/areas. A summary of the ongoing work, practical progress, and issues, against each phase was provided in the report with further detail in Appendix 2 to the report.

Councillor Wilkinson proposed, seconded by Councillor Dowding:-

“That the recommendation, as set out in the report, be approved.”

Councillors then voted:-

Resolved unanimously:

- (1) That the Canal Quarter Masterplan is submitted to Full Council for its consideration, approval, and adoption into the council’s corporate Policy Framework.

Officer responsible for effecting the decision:

Chief Officer Sustainable Growth

Reasons for making the decision:

The decision is consistent with the Council’s priorities:

- Sustainable District: Refurbishment promotes climate resilience over demolition and new/build.
- Inclusive and Prosperous Local Economy: Refurbishment is aligned with the council’s regeneration, place-making, and sustainable economic development objectives.
- Healthy and Happy Communities: Re-use of a council heritage building is a stated community preference and contributes to well-being.
- A Co-Operative, Kind and Responsible Council: Promotes the council’s strategic goals more effectively than demolition/new build on current information.

The Canal Quarter Masterplan presents a coherent and clear statement on the council’s overarching development and delivery strategy for the future development of the area and promotes certainty around the preferred use of its own land and property assets. This will guide future officer resource, activity, and priorities and there can be confidence that the document reflects a balanced and considered view of the council’s aspirations as informed by extensive stakeholder / community consultation, and current corporate policy.

It is rarely the case a viable commercial investment case can be made without substantial grant aid, and this is a familiar experience for any public or private entity dealing with complex phased regeneration strategies. However, the approval of a masterplan is a significant step in realising future capital funding opportunities and will be an important pillar in negotiating with central government, other public bodies, commercial interests, and private investors.

13 APPOINTMENTS TO OUTSIDE BODIES (Page 9)

(Cabinet Member with Special Responsibility Councillor Phillip Black)

Cabinet received a report from the Chief Officer Governance in order that Cabinet could make appointments to a number of Outside Bodies, Partnerships and Boards as determined by Council on 21 June 2023.

The options, options analysis, including risk assessment and officer preferred option, were set out in the report as follows:

Cabinet is requested to appoint members to the Outside Bodies listed in Appendix 1 to the report. Members were reminded that Members nominated to outside bodies, partnerships and boards by Cabinet were representing the views of Cabinet in such positions, rather than any views they might hold as individuals. It was recommended that appointments be aligned as closely as possible to individual Cabinet Members' portfolios.

Councillor Phillip Black proposed, seconded by Councillor Wood:-

"That the appointments to Outside Bodies be agreed and appended to the minutes."

Councillors then voted:-

Resolved unanimously:

(1) That the appointments to Outside Bodies be agreed and appended to the minutes.

Officer responsible for effecting the decision:

Chief Officer Governance

Reasons for making the decision:

Representation on Outside Bodies is part of the City Council's Leadership role.

14 CABINET ADVISORY GROUPS

(Cabinet Member with Special Responsibility Councillor Phillip Black)

Cabinet received a report from the Chief Officer Governance to enable Cabinet to consider whether to continue or stand down the various Cabinet Advisory Groups that were established in the previous administration.

The options, options analysis, including risk assessment and officer preferred option, were set out in the report as follows:

Cabinet was requested to consider each current Advisory Group and confirm whether the Advisory Group should be reconvened, whether the terms of reference needed revising for any reconvened Advisory Group or whether it should be stood down. If Cabinet was minded to reconvene an Advisory Group consideration should be given to both the frequency of the meetings and as to where/how the Advisory Groups should meet.

Cabinet confirmed that they wished to continue with a number of Advisory Groups and identified those that required more support namely the various Housing AG's, Visitor

Economy, Culture, Arts & Heritage AG and the Local Plan Review Group. It was suggested that officer involvement would ordinarily extend to scheduling meetings and invitations and that apart from a few exceptions the meetings could proceed online with those hosting ensuring that the action points were documented. It was recognised that there would be occasions when face to face meetings would be beneficial but Cabinet was mindful of the limited officer resource to support meetings.

After some discussion it was proposed by Councillor Wood, seconded by Councillor Parr and unanimously agreed when put to the vote:

Resolved unanimously:

- (1) That the following Advisory Groups be stood down:
 - Canal Quarter AG
 - Bailrigg Garden Village AG
 - Economic Development & Regeneration AG

- (2) (a) That the following Advisory Groups be maintained:
 - Building Community Wealth Partnership Group
 - Morecambe Vision AG
 - Homeless AG
 - Climate Emergency & Environment AG
 - (b) That the following Advisory Groups merge/be renamed:
 - Community Wellbeing AG & Voluntary, Community & Social Enterprise AG
 - Culture Heritage Cabinet AG to be renamed Visitor Economy, Culture, Arts & Heritage AG
 - Housing Advisory Group (sub groups green skills & community led housing) to be renamed Housing Task Force

 - (c) That the following additional Advisory Groups be established:
 - Low Carbon Transport AG
 - Parks & Public Spaces AG
 - Council Housing Advisory Group

- (3) That with regard to the operating arrangements the following was agreed:
 - That where possible the meetings be conducted via Teams with invitations sent out by the linked officer save for those circumstances when a face to face meeting was deemed beneficial.
 - That groups made their own arrangements to keep points for action with notes kept in a central location. e.g. Teams file.
 - That where a more formal structure was required this be agreed and resourced by the officer and chair.

Officer responsible for effecting the decision:

Chief Executive

Reasons for making the decision:

Advisory Groups provide an opportunity for Cabinet Members to meaningfully engage with communities and stakeholders on significant topics across the policy landscape, with members benefiting from an enhanced range of perspectives to inform decision-making. The decision for using Teams to support these groups where possible is in line with the Council's digitalisation agenda and is reflective of Cabinet being mindful of the officer resource implications of supporting each group.

15 EXCLUSION OF THE PRESS AND PUBLIC

It was moved by Councillor Wood and seconded by Councillor Hamilton-Cox:-,,

"That, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business, on the grounds that it could involve the possible disclosure of exempt information as defined in paragraph 3 of Schedule 12A of that Act."

Members then voted as follows:-

Resolved unanimously:

- (1) That, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business, on the grounds that it could involve the possible disclosure of exempt information as defined in paragraph 3 of Schedule 12A of that Act. ..

16 CANAL QUARTER LANCASTER - HERON WORKS (Pages 10 - 12)

(Cabinet Member with Special Responsibility Councillor Nick Wilkinson)

Cabinet received a report from the Chief Officer Sustainable Growth with regard to the Heron Works, Canal Quarter. The report was exempt from publication by virtue of Paragraph 3, Schedule 12A of the Local Government Act, 1972.

The options, options analysis, including risk assessment and officer preferred option, were set out in the exempt report:

Councillor Wilkinson proposed, seconded by Councillor Potter:-

"That the recommendations, as set out in the exempt report, be approved."

Councillors then voted:-

Resolved unanimously:

The resolution is set out in a minute exempt from publication by virtue of Paragraph 3 of Schedule 12A of the Local Government Act, 1972.

Officer responsible for effecting the decision:

Chief Officer Sustainable Growth

Reasons for making the decision:

The decision is consistent with the Council's priorities. Exactly how the decision fits with Council priorities is set out in the exempt minute.

17 LANCASTER CANAL QUARTER EARLY PHASE HOUSING REGENERATION PROPOSAL (Pages 13 - 16)

(Cabinet Member with Special Responsibility Councillors Nick Wilkinson, Caroline Jackson, and Tim Hamilton-Cox)

Cabinet received a report from the Chief Officer Sustainable Growth with regard to Early Phase Housing Regeneration Proposals. The report was exempt from publication by virtue of Paragraph 3, Schedule 12A of the Local Government Act, 1972.

The options, options analysis, including risk assessment and officer preferred option, were set out in the exempt report:

Councillor Hamilton-Cox proposed, seconded by Councillor Caroline Jackson:-

"That the recommendations, as set out in the exempt report, be approved."

Councillors then voted:-

Resolved unanimously:

The resolution is set out in a minute exempt from publication by virtue of Paragraph 3 of Schedule 12A of the Local Government Act, 1972.

Officer responsible for effecting the decision:

Chief Officer Sustainable Growth

Reasons for making the decision:

The decision is consistent with the Council's priorities. Exactly how the decision fits with Council priorities is set out in the exempt minute.

Chair

(The meeting ended at 7.30 p.m.)

**Any queries regarding these Minutes, please contact
Liz Bateson, Democratic Services - email ebateson@lancaster.gov.uk**

MINUTES PUBLISHED ON FRIDAY 14 JULY, 2023.

**EFFECTIVE DATE FOR IMPLEMENTING THE DECISIONS CONTAINED IN THESE MINUTES:
MONDAY 24 JULY, 2023.**

BID Company Ltd (Morecambe)	Cllr Wilkinson
Community Safety Partnership (Cabinet member and reserve)	Cllr Caroline Jackson (Cllr Peter Jackson reserve)
Growth Lancashire Limited (Cabinet member and reserve)	Cllr Potter (Cllr Wilkinson reserve)
Health and Wellbeing Partnership (Cabinet member and reserve)	Cllr Peter Jackson (Cllr Caroline Jackson reserve)
Lancashire Leaders Meeting (Leader of the Council)	Cllr Phillip Black
Lancashire Waste Partnership	Cllr Ainscough
Lancaster Community Funds Grants Panel	Cllr Peter Jackson
Lancaster Business Improvement District (BID) Management Group	Cllr Wilkinson
LGA General Assembly (Leader of the Council)	Cllr Phillip Black
*LGA Coastal Issues Special Interest Group	Appointment made in error – see below
**Lancashire Police and Crime Partnership	Appointment made in error – see below
Yorkshire Dales National Park Board	Cllr Peter Jackson

*This is now a Council appointment with Cllr Bannon appointed by Council on 21.6.23 – Cllr Ainscough will be the reserve

**Cllr Armistead was appointed to this by Council on 21.6.23

Document is Restricted

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted